



# Public Administration, Policy and Community Development: Managing a Changing Landscape

November 3, 4, and 5, 2017  
University of Vermont, Burlington, VT

Tentative 2017 NECOPA Schedule

<<<<<<THIS SCHEDULE IS SUBJECT TO CHANGE>>>>>>

### Conference Tracks:

- Social Justice in PA Practice, Research and Education (SJPAP)
- The Changing Landscape of Community Development (CLCD)
- Community Resilience and Planning (CRP)
- Changing Landscape of Community Policing (CLCP)
- Sustaining Community-Based Healthcare (SCBH)
- New Tools and Insights for Local Government and Institutions (NTILG)
- Emerging Workplace Dynamics (EWD)
- Collaborative Governance and Management Across Scales and Boundaries (CGM)

## Friday, November 3, 2017

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### Workshops:

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|------------------|--|
| 9 to 3:30 pm     | Addressing Wicked problems: What tools are in the toolbox? Data gathering, data analysis and system simulation – UVM Social Ecological Gaming and Simulation Lab |
| 9 am to 12:30 pm | Using GIS and Remote Sensing for Policy and Planning – UVM Spatial Lab   |
| 9 am to 12:30 pm | Finding Your Passion – Career Mapping Strategies for the New Public Service Professional   |
| 1 pm to 3:30 pm  | The Social Media Age: Digital Community Building for the Public Sector   |

1 pm to 3:30 pm      How to be a Leader in ASPA – From the Experts in the Field

3:45 to 5:15 pm      Panel Session #1
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**1. Sustainable Smart Cities: Research on Sustainability, Technology, Data and Multisector Collaboration at the University of Delaware**

*Moderator: John McNutt (University of Delaware)*

- Healthy Communities, Data Sharing and Cross Sector Collaboration  
*Steve Peuquet (University of Delaware)*
- How 'smart' is solar energy for 'smart cities'?  
*Andrea Sarzynski (University of Delaware)*  
*Phillip Barnes (University of Delaware)*
- Fun with Numbers: Data in the Service of Political Action and Advocacy in Smart Communities  
*John McNutt (University of Delaware)*  
*Jonathan Justice (University of Delaware)*  
*Janice Barlow (University of Delaware)*

CRP Track

**2. Federal Immigration Policy and Sanctuary Cities: Conflict and Contention in Contemporary U.S. Intergovernmental Relations**

*Aaron Smith-Walter (University of Massachusetts Lowell)*

*Emily Fritz (University of Massachusetts Lowell)*

*Shannon O'Doherty (University of Massachusetts Lowell)*

SJPAP Track

Welcoming Reception

6 pm to 8 pm

Arts Riot, Downtown Burlington

**Saturday, November 4, 2017**

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7:30 am to 8:30 am      Breakfast

8:30 am to 4:30 pm      Poster Plus
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- The effects of collaborative high-impact practices on at-risk student success.  
*Gerardina Martin (West Chester University)*
- An Analysis of SQF in NYC Utilizing CBA Tools  
*Jason Hernandez (West Chester University)*
- Case Analysis of Early Effects of the Sweetened Beverage Tax on Small Businesses in Philadelphia  
*Maureen Breen (West Chester University)*
- Tools to Engage the Community: Promoting Healthy Eating and Active Living  
*Keith Woodcock (West Chester University)*
- Setting the Conditions for Communication and Competence in Communities during a Crisis  
*LaMesha Craft (Walden University)*
- Orange is the New Black: Has Caputo Saved the Prison Through Privatization or Doomed all of the Inmates to Poor Health Care Services?  
*Christina Sarrafian (West Chester University)*

8:30 am to 10 am

Panel session #2

### **3. Building a Community Knowledge Commons in West Virginia**

*Margaret Stout (West Virginia University)*

*Cornelia Flora (Iowa State University)*

CLCD track

### **4. Complexities in Workforce Development**

- New Public Management and Public Administration Professionalism: Examining Public Procurement Practitioner Task Specialization

*Joshua Steinfeld (Old Dominion University)*

*Dolores Kuchina-Musina (Old Dominion University)*

- Collaborative Networks for Workforce Development: Lessons from the Manufacturing Industry in Northwest Ohio

*Russell Mills (Bowling Green State University)*

- Towards a Theory of Local Government Employees: Understanding Municipal Labor through Collective Bargaining Efforts during State Takeovers.

*Shilpa Viswanath (Rutgers University)*

- Unpacking the Relationship between Organizational Learning Culture and Job Satisfaction

*Jaeyong Lee (Virginia Commonwealth University)*

*Myung Hun Jin (Virginia Commonwealth University)*

EWD Track

### **5. Defining and Evaluating Community Resilience**

- How Much Would You Be Willing to Pay? An Exploratory Study of Valuing State Forests utilizing Contingent Valuation  
*Joseph Hafer (Pennsylvania State Harrisburg)*  
*Bing Ran (Pennsylvania State Harrisburg)*
- Do climate risk perceptions induce behavioral change and action? Big data analytics approach to understand the feedback effects from perceived risks to mitigation of climate change.  
*Asim Zia (University of Vermont)*
- The Scaffolding of Municipal Sustainability: Discovering Patterns of Government-Citizen Interaction and Altered Collective Behavior  
*Robert E. Forbis Jr (Texas Tech University)*  
*Jennifer Vanos (University of California, San Diego)*  
*Shanna Padgham (Oklahoma City Community College)*
- Sanctuary Cities, Counties and States: An Evolving Tradition of Political and Administrative Resistance.  
*Peter Mameli (John Jay College of Criminal Justice)*

CRP Track

## **6. It's Costing Us A Fortune: Effectively Harnessing Public Administration to Figure Out Sustainable Healthcare**

Moderator: Hillary Knepper (Pace University)

- Medicaid Expansion In The United States: A State Comparative Study Examining Factors That Influence State Decision Making  
*Tiffany Henley*
- A Population Health Framework to Guide the Re-Structuring of Education and Experiential Learning Activities for Doctorally Prepared Nurse Practitioners (DNPs)  
*Maryelena Vargas (Fairleigh Dickinson University)*
- Obesity and Chronic Disease; the Power of Small Group Dynamics to Change Lifestyles  
*Michael W. Popejoy (The Phoenix Mission)*
- How Do Healthy Eating and Active Living Policies Influence A Community's Health? The Case of Mississippi State  
*Gina Scutelnicu (Pace University)*
- Cultivating a Culture of Health in the Southwest: Linking Access and Social Determinants to Quality of Life amongst Diverse Communities  
*Craig A. Talmage (Hobart and William Smith Colleges)*

SCBH Track

## **7. Fooling Ourselves: Generational Poverty, Systemic Racism, and Sexism -- the Wicked Problems Remain**

*Rachael Barrett Consultant*

*Nupur Chaudhury (New York State Health Foundation)*

*Carey Morgan (New Century Trust)*  
*Jessica Payne (Family Systems Consultant)*  
*Crystal Spraggins (Organizational Development Consultant)*

SJPAP Track

**8. Long-term Fiscal Sustainability: A Challenge Confronting Small Municipalities F**

*Moderator: Richard Cate (University of Vermont)*

*Joseph Colangelo (Town of Shelburne, VT)*

*William Shepeluk (Town of Waterbury, VT )*

*Carrie Johnson (Town of St. Albans, VT )*

NTILG Track

10 am to 10:15 am Break

10:15 to 11:45 am Panel session #3
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**9. Nonprofit Advocacy, Activism and the Future of Public Affairs Education: Dilemmas in the Age of Trump**

*Moderator: John McNutt (University of Delaware)*

- Teaching About Open Data and Data Science in Nonprofit Advocacy: Preparing for the Next Generation

*John McNutt (University of Delaware)*

*Laurie Goldkind (Fordham University)*

- Online or On the Streets?

*John Casey (Baruch College)*

- Nonprofit Advocacy with the Sharing Economy

*John McNutt (University of Delaware)*

*Laurie Goldkind (Fordham University)*

*Discussant: Shariq Siddiqui (Assoc. for Research in Non Profit Organizations & Voluntary Action)*

SJPAP Track

**10. IT and Social Media in Governance**

- Crafting the Government Mobile Application: A Public Value Management Perspective on E-Government and Citizen Centric Development of Mobile Applications

*Sean Mossey (University of Massachusetts Boston)*

- Citizen Centered Public Management: Local Level Government Civic Engagement Through Social Media Platforms  
*Anthony Felix Jr. (University of La Verne)*
- Affiliation to Local Government Associations and Conference co-participation as factors of adoption of an IT innovation: Network analysis  
*Turgay Karagoz (Penn State Harrisburg)*

#### NTILG Track

##### **11. Using Agent Based Models to Address Wicked Problems**

- Understanding Self-help Groups through Agent-Based Modeling: A Case Study of Parents Who have Lost Their Only Children in China  
*Ximeng Chen (Binghamton University)*
- Resilience in the Grid of the Future: Agent Based Modeling to Support Residential Energy Demand Management  
*Claire McIlvennie (University of Vermont)*
- Agent Based Modelling of Watershed Partnerships: Emergence of Consensus Vs. Deadlocks  
*Asim Zia (University of Vermont)*  
*Michael Widener (University of Toronto)*  
*Sara Metcalf (University at Buffalo)*  
*Chris Koliba (University of Vermont)*

#### CRP Track

##### **12. Poverty Alleviation: Changing the Landscape**

- Global Citizenship as Poverty Alleviation for the Next Generation  
*Marquisha Lawrence Scott (University of Pennsylvania)*  
*Ram Cnaan (University of Pennsylvania)*
- Structural Inequality in Baltimore City: A Look at the Walter Sondheim Jr. Papers and How the Inner Harbor Re-Development Agreements Contributed  
*Lyndsay Bates (University of Baltimore)*  
*Aaron Wachhaus (University of Baltimore)*
- The Ramifications of Policy on Practice: Charter Schools in Pennsylvania  
*Brian Ulmer (Milton Area School District, Pennsylvania)*

#### SJPAP Track

##### **13. Issues in Collaborative Governance**

- Moderator: *Robert Bartlett (University of Vermont)*
- From Deinstitutionalization to the Current State of the Science of Community Services Administration in the 21st Century  
*Julie Ann Racino (Community and Policy Studies)*  
*Alexander Henderson (Long Island University)*

- The Place of Local Government in Intergovernmental Relations: South Africa and Nigeria in Comparative Perspective
  - *Jacob Olufemi Fatile (Lagos State University)*
  - *Kehinde David Adejuwon (Lagos State University)*
- Theoretical Foundation of Collaborative Governance: A Reflection on Literature
  - *Huiting Qi (Penn State Harrisburg)*
  - *Bing Ran (Penn State Harrisburg)*
- Density, Hierarchy and Technology: Environmental Scanning in Philippine Urban Communities
  - *Anatoly Karpov Pajunar Buss????*
- Policy Making in the Shadows: Statewide Higher Education Boards, Collaborative Governance, and Representative Bureaucracy
  - *Christopher Cooper (Western Carolina University)*

CGM Track

**14. Social Equity in Community Development**

- Community Organizations and Social Equity  
*Michelle Wade (West Chester University)*
- Evidence-based Research on How Multistakeholder Gender-Sensitive Local Development Projects Improve Subjective Well-being of the Participating Communities in Developing Countries  
*Suparna Dutta (Virginia Commonwealth University)*
- One Year Later: Assessing the Impact of Local African American-led Nonprofits on Community Youth after High School Graduation”  
*Lindsey Evans (Virginia Commonwealth University)*  
*Susan Gooden (Virginia Commonwealth University)*
- The Impact of Poverty on Student Achievement  
*Brian Ulmer (Milton Area School District, Pennsylvania)*

CLCD Track

11:45 to 12:45 pm     Keynote: Howard Dean

12:45 to 1:45 pm     Buffet Lunch

1:45 to 3:15 pm     Panel session #4
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**15. Managing Decision-Making in Local Government Institutions**

- Measuring, Explaining, and Managing Conflict on City Councils in Wisconsin Municipalities  
*Douglas M. Ihrke (University of Wisconsin-Milwaukee)*  
*Michael Ford, University of Wisconsin-Oshkosh)*  
*Charles F. Seifert (Siena College)*

*Richard M. Proctor (Siena College)*

- City Council Decision Making and Performance  
*Douglas M. Ihrke (University of Wisconsin-Milwaukee)*  
*Brian D. Cherry (Northern Michigan University)*  
*Nathan J. Grasse (Carleton University)*
- Determinants of Charter School Closures in Milwaukee  
*Michael Ford (University of Wisconsin-Oshkosh)*

NTILG Track

### **16. Leadership Opportunities for Community Development**

- How Leadership, Motivation, and Accountability Transform Managers into Leaders  
*Anthony Felix Jr. (University of La Verne)*
- Public employees performance: How transformational leadership make a change?  
*Abdullah Al Zomia (University of North Texas)*  
*Abraham Benavides (University of North Texas)*
- Leadership...Where the Rubber Meets the Road for Representative Bureaucracy to Work  
*Maiyuwai Reeves (State University of New York at Buffalo)*
- The just host: Managing tourism to improve the local economy  
*Bill Farley (Virginia Commonwealth University)*

CLCD Track

### **17. Community Responses to Homelessness**

- Alleviating Homelessness through Family Promise  
*Rosa Quintana (West Chester University)*
- An evaluation of the implementation of Housing First  
*Joanne G. Carman (University of North Carolina – Charlotte)*  
*Lori Thomas (UNC-Charlotte)*  
*Jenny Hutchinson (UNC-Charlotte)*  
*Justin Lane, (UNC-Charlotte)*  
*Chloe Vercruysse (UNC-Charlotte)*
- Examining the Utilization of Faith-Based Organizations (FBOs) in Collaborative Networks to Reduce New York City (NYC) Homelessness  
*LaSonya Thompson (West Chester University)*

CLCD Track

### **18. Accountability in a Post-Truth World**

- Public Administration in the Post-truth Era: Challenges for Administrators  
*Thomas E. Poulin (Capella University)*



*Marc Holzer, Suffolk University*

*Melvin Dubnick, University of New Hampshire*

### **19. Resilience of Health Care and Nonprofit Collaboratives**

- Collaborative Performance Measurement in Public Health – Symbolic Adoption or Performance Management  
*Andrew Ballard (Rutgers University)*
- Extending Network Evolution: Understanding health collaborative's survival, death or transformation  
*Kate Albrecht (North Carolina State University)*
- Tools to Engage the Community: Promoting Healthy Eating and Active Living  
*Keith Woodcock (West Chester University)*
- Nonprofit Collective Impact Initiatives: A Case Study of the Alliance for Better Nonprofits in East Tennessee  
*Jessica L. Whitmill (Lincoln Memorial University)*

SCBHC Track

### **20. Partnerships in International Community Development**

- Local Government Challenges to Implement Public Private Partnership Projects in Indonesia  
*Erwin Sondang Siagian (University of Padjadjaran)*
- Lessons from a Non-profit North Western Province, Zambia  
*Sombo Muzata Chunda (Virginia Commonwealth University)*
- Public-Private Partnerships in China: Similarities and Differences in International Practices  
*Chenwei Lyu (University of Laverne)*
- Challenges for the Public Private Partnerships: The Participative Process in Indian Railways for Improved Connectivity  
*Ravij Seth (Penn State University)*

CGM Track

3:15 to 3:30 pm      Break

3:30 to 4:30 pm      Plenary panel: Community Development Roundtable

Participants TBA

3:30 to 4:30 pm      Panel Session #4

### **21. Building Sustainable Infrastructure and Institutions: Transportation**

- Transportation Sector Climate Adaptation: Roles for State and Local Agencies  
*Karen Sentoff (University of Vermont)*

*Jon Dowds (University of Vermont)*  
*James L. Sullivan (University of Vermont)*  
*Lisa Aultman-Hall (University of Vermont)*

- Can we Talk? Challenges with Procurement and Collaboration - Emerging Perspectives on Theory and Practice  
*Robert Wright (Capella University)*  
Jaqueline M. Shiner
- Network Resolution Effects on Road Criticality Ratings and Adaptation Prioritization—  
*Karen Sentoff (University of Vermont)*

#### CRP Track

### **22. Changing Landscape of Workplace Dynamics**

- Dealing with Dark Times: Emotional Dissonance and Workplace Incivility during Environmental Negativity  
*Randall S. Davis (Southern Illinois University)*  
*Edmund C. Stazyk (University at Albany, SUNY)*
- Unpacking the Task Feedback—Individual Performance Relationship: The Roles of Perceived Organizational Fit and Innovative Work Behavior  
*HyeonUk Bak (Virginia Commonwealth University)*  
*Myung Hun Jin (Virginia Commonwealth University)*
- Implications of Physical Therapist Burnout for Healthcare Policy  
*Benjamin Kalinkowitz (University of Nebraska at Omaha)*
- Workplace bullying in the public sector: A research agenda  
*Thomas E. Poulin (Capella University)*

#### EWD Track

### **23. International Transboundary Coordination and Conflict**

- Technology, Policy and Practices in U.S.-Cuba Relations  
*Peter Miller (Boston-Cuba Solidarity Coalition)*
- Policy Alternatives on the North Korean Missile Crisis  
*Tyresa Jackson (John Jay College of Criminal Justice)*
- Community Development in Hostile Environments: Evidence from Tribal Areas of Pakistan  
*Zia Obaid (Florida State University)*

#### CGM Track

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|-----------------|--|
| 4:30 to 4:45 pm | NECOPA Business Meeting                    |
| 5:00 to 6 pm    | NECOPA executive committee meeting         |
| 4:30 to 6:00 pm | New faculty and graduate student reception |

Evening Reception

6:30 pm to 8:30 pm Burlington Free Public Library

## Sunday, November 5, 2017

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7:30 am to 8:30 am

Breakfast

8:30 am to 10:00 am Panel session #5
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### 24. Building Sustainable Infrastructures and Institutions: Energy

- E72

- Coordinated Partnerships to Confront Natural Gas Pipeline Permitting Deficiencies *Don Vymazal (West Chester University)*
- Intergovernmental Politics and Local Democracy in the Face of Intractable Problems: Case of Nuclear Waste Disposal Facility in South Korea  
*Heungsuk CHOI (Korea University)*  
*Seungjoo Han (Myungji University)*
- The governance of sustainable energy in ordinary cities: Insight from the case of Philadelphia  
*Iraklis Argyriou (University of Delaware)*  
*Jonathan B. Justice (University of Delaware)*

CRP Track

### 25. Health Care Expenditures and Contracting

- Substance Abuse and Mental Health in Pennsylvania: Structure and Dynamics of the Network of Community Coalitions and Interorganizational Collaborations  
*Shahinshah Faisal Azim (Pennsylvania State University)*
- The Association between Public Health Expenditures and the occurrence of type 2 Diabetes, and the role of recommendations for adult physical activity  
*Francesca Anne Louise Angeles (Pennsylvania State University)*
- Escobar and the Anticipated Flood of FCA Claims  
*Harold Moeller (Rutgers University)*

SCBHC Track

### 26. Strategic Approaches to Engaging Vulnerable Populations in Community Development

*Gedeon M. Mudacumura*  
*Lynn Green*  
*Sombo Muzata Chunda,*  
*Tawanda Brown,*  
*Cassandra Hawkins*

SJPAP Track

## **27. Managing Politics, Markets and Public Administration: Effective Collaboration or Chaotic Resolution?**

*Moderator: Helisse Levine (Long Island University-Brooklyn)*

*Discussant: Jonathan Justice (University of Delaware)*

- The Complexity Surrounding Market Rationale in Public Decision Making in the 21st Century

*Bakry Elmedni (Long Island University)*

- Healthcare in the United States- Achieving Fiscal Health in the Marketplace or Delivering a Sustainable Public Good?

*Hillary J. Knepper (Pace University)*

- The role of Government in a Liberal Market Economy: A Double-edged Sword

*Claude Joseph (Long Island University)*

- Private Prisons: Enforcers or Shapers of Government Regulation? The shift in marketplace from the War on Drugs to the War on Terror

*Karina Moreno (Long Island University)*

- Political economy of public administration: Efficiency and equity tradeoff

*Helisse Levine (Long Island University,*

*Andy Crosby, (Pace University)*

*Dawnasia Freeman (Long Island University)*

### CGM Track

## **28. Public Affairs Education: At the Intersection of Programs, Students and Community Need**

- Gender Competencies in MPA Curriculum

*Nicole Elias (John Jay College of Criminal Justice)*

*Maria J. D'Agostino (John Jay College of Criminal Justice)*

- Connecting the Classroom with the Community: A Practical Guide for Advancing Public Service and Community Engagement

*Stephanie Newbold (Rutgers University)*

*Madinah Hamidullah (Rutgers University)*

### SJPAP Track

## **29. Cutting Edge Questions in Law Enforcement**

- Evaluating DUI Caseload in Pennsylvania

*Laurie A. Sacerdote (West Chester University)*

- Generational Cohorts in the Criminal Justice Professions: A Longitudinal Analysis

*Frank A. Colaprete (Keuka College)*

### CLCP Track

10:00 to 10:15 am Break

10:15 to 11:45 pm Panel Session #6
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### **30. Social Enterprise for Community Economic Development**

- Collaboration and competition in an emerging metropolitan entrepreneurial ecosystem  
*John Lombard (Old Dominion University)*
- Defining social enterprise: An empirical study on social enterprises in the United States  
*Rasheda L. Weaver (University of Vermont)*
- Cultural participation and community development: 21st Century Newark, NJ  
*Lois M. Warner (Rutgers University)*
- Opportunities and Challenges in Cross-sector Collaboration: A Case of Business Improvement Districts  
*Jung ah (Claire) Yun (Rutgers University)*

CLCD Track

### **31. Procurement in Public Private Partnerships**

- Negotiating the Terms: A Grounded Theory Study of Procurement in Public and Private Organizations  
*Dolores Kuchina-Musina (Old Dominion University)*
- The Public Procurement Predicament: Assessing Stakeholder Interests in Deciding What and Where to Procure  
*Joshua Stienfeld (Old Dominion University)*  
*Dolores Kuchina-Musina (Old Dominion University)*
- Public-Private Partnerships and Procurement Innovation: A Programmatic Analysis of Contracting Strategies in the U.S. Department of Navy  
*Joshua Stienfeld (Old Dominion University),*  
*Dolores Kuchina-Musina (Old Dominion University)*  
*John C. Morris (Old Dominion University)*
- Contract Management and HRL  
*Harold C. Moeller (Rutgers University)*

CGM Track

### **32. Changing Landscape of Community Policing**

- An Examination of Pennsylvania School Resource Officers' Levels of Intervention Involving Juvenile Misbehaviors  
*Beth J Sanborn (West Chester University)*
- Community Policing through Neighbourhood Watch: A Strategic Security Development in Nigeria, Enugu State Experience  
*Sam Ugwu (University of Nigeria, Nsukka)*
- Reducing Social Desirability About Controversial Public Policy: The List Experiment and Body-Worn Police Cameras  
*Daniel E. Bromberg (University of New Hampshire),*

*Étienne Charbonneau (École Nationale d'Administration Publique)*  
*Andrew E. Smith (University of New Hampshire)*

CLCP Track

### **33. New Directions for Social Justice Research in Public Administration D**

Discussant: Robin Kempf (John Jay College of Criminal Justice)

Moderator: Maria J. D'Agostino (John Jay College of Criminal Justice)

- Assessing the Effectiveness of Local and State Offices of Inspector General  
*Sean Lockhart (John Jay College of Criminal Justice)*
- Traditional Approaches to Sex and Gender in Public Administration  
*Natalie Vengas (John Jay College of Criminal Justice)*
- Progression of the Office of the Inspector General for the New York Police Department  
*Tanisha Morrison (John Jay College of Criminal Justice)*
- Women in the Public Sector at John Jay College: MPA Education and Diverse Perspectives  
*Gina Ortiz*

SJPAP Track

### **34. Managing Intergovernmental and Cross Sector Relations**

- Conflict between a private developer and a municipality  
*Ki Eun Kang (Binghamton University-SUNY)*  
*George Homsy (Binghamton University-SUNY)*
- Public Funding and Civic Pride: Impact of salience on the decision to use public funds to build sports stadiums  
*Darrell Lovell (West Chester University)*
- State-Local Government Fiscal Relations and Grassroot Development: An Empirical Review of Selected Local Governments in Lagos State, Nigeria
  - *Jacob Olufemi Fatile (Lagos State University)*
  - *Kehinde David Adejuwon (Lagos State University)*

CGM Track

### **35. Approaches to Address a Changing Climate, Community Resilience and Human Mobility**

Moderator: Benjamin Ryan

*Asim Zia (University of Vermont)*

*Pablo Bose (University of Vermont)*

*Susan Comerford (University of Vermont)*

*Kelly Hamshaw (University of Vermont)*

CRP Track

11:45 to 1:00 pm      Box Lunch—adjourn